



SOCIETATEA IAR S.A.
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Nr: IAR-D10-25-E2461/20.11.2025

To,

THE SHAREHOLDERS OF IAR S.A.

DEAR LADIES / GENTLEMEN,

Given that none of the shareholders of IAR SA has submitted nominations for the positions of interim administrators to IAR SA up to this moment, we invite the shareholders of the Company to submit nominations for interim administrators to be voted on at the OGMS meeting convened for 08.12.2025.

With special consideration,

Ec. Mihaela Ligia IONAȘ

SECRETARY OF THE BOARD OF ADMINISTRATORS